SMART TRACKER - FY 25

Strategic Priority	Goal	Outcome	% Complete	Status	YTD Achievement
workforce and a promote diversity, equity, and inclusion a	1.1-Build a safe, inclusive, and accountable workplace where all employees feel valued, respected, and able to meaningfully contribute to decisions about their work to fulfill Metropolitan's Mission	1.1.1-Renovate desert housing and update plans for future housing	55	On Target	Nov-2024: Board approved key agreement to provide design and architectural services. Feb-2025: Board approved a construction contract, which supports the Desert Housing and Recreation Interim Action Plan. Quarterly board reports provide updates on work to improve conditions at the four residential villages (Aug., Oct.)
		1.1.2-Promote Vision and Values and initiate civil and inclusive workplace training to all Metropolitan employees	23 70	On Target	
		1.1.3-Increase employee awareness of and access to EEO	50	On Target	Jul-2024:EEO piloted its new live virtual sexual harassment prevention training.
		1.1.4-Implement the National Safety Council recommendations	23 60	On Target	Jul-2024:Safety Review Request (SRR) E-Form was implemented to facilitate an employee's ability to report safety issues and suggestions. Nov-2024: Performed improvements to the SRR database and process flow to streamline their review, based on stakeholders' feedback.

		1.1.5-Partner with department heads on issues affecting the District	43 40 63 63	On Target	Nov-2024:All-Manager meetings featured Ethics Office (Nov.) Feb-2025:Group Manager meeting featured Auditor Office (Feb.)
	1.2-Prepare and support the workforce by expanding training and skill development and updating strategies to recruit and retain diverse talent, to meet the evolving needs and expectations of the workplace	1.2.1-Update recruitment processes and shorten recruitment timeline	70	On Target	
		1.2.2-Continue to expand a District wide workforce development program.	60	On Target	Aug-2024: Workforce Development Manager was hired and began working in DE&I Office
		1.2.3-Grow staff development and training in key areas	50	On Target	Oct-2024: ESG kicked off its Career Launch program to support career development and succession planning Nov-2024: Graduated the 14th cohort of Metropolitan Management University
2. SUSTAIN Metropolitan's mission with a strengthened business model	2.1-Develop revenue and business model options that support the needs of the member agencies as well as Metropolitan's financial sustainability and climate adaptation needs	Adaptation Master Plan for Water process, develop and review	50	On Target	Aug-2024:Regular workshops are being held to discuss treated water cost recovery. Member agencies have outlined and are engaged in a process for carrying out the review of the business model. The group has broken into three focused subworking groups to focus on developing near-term recommendations. Feb-2025:Iterative and transparent process has provided the opportunity for member agencies to raise ideas and topics for discussion and analysis

	2.2-Identify and secure programmatic cost savings, organizational efficiencies and external funding	2.2.1-Use the centralized grants office to ensure more consistent and coordinated pursuit of external funding	23 80	On Target	Nov-2024: The Centralized Grants Management Office launched a Grants Administrator training program
		2.2.2-Pursue organizational efficiencies	23 100	Completed	Aug-2024: FY 24/25 budget reductions have been identified across all Groups toward meeting the \$18 million O&M reduction target.
		2.2.3-Secure Inflation Reduction Act funding that supports Colorado River water use objectives	90	On Target	Oct-2024: Agreements have been reached with IID and San Diego to implement "Bucket 1" federal funding from the Inflation Reduction Act. Dec-2024: Metropolitan received \$16.6 M in revenue associated with the increased water sales from the "Bucket 1" agreements with IID and San Diego.
		2.2.4-Develop and advance affordability strategies	25 - 43 - 63 - 65 - 65 - 65 - 65 - 65 - 65 - 6	Borderline	
B. ADAPT to changing climate and water resources	to an equivalent level of water supply	3.1.1-Develop the Climate Adaptation Master Plan for Water to identify and adaptively manage investments toward supply and system resilience in the face of climate change	75	On Target	Nov-2024: Successfully tested using CAMP4W Evaluative Criteria in assessment of three projecs and one program in various stages of investement lifecycle Jan-2025: First CAMP4W Annual Report tracks signposts for water supply and demand and progress toward objectives Feb-2025:Draft Implementation Strategy released Final Working Memo 10 (Final Working Memo in the series)

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		3.1.2-Complete technical analyses and resource program design improvements, to inform and be informed by CAMP4W and its Time Bound Targets	23 11 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	On Target	
		3.1.3-Enhance long-term water supply reliability for the State Water Project dependent areas	85	On Target	
resi thro reci imp cor	rough a One Water approach that	3.2.1-Advance multiple strategies toward sustainable Colorado River supplies and toward broad agreement in long-term negotiations	60	On Target	
		3.2.2-Implement and promote agricultural water-conservation and sustainable farming best practices	10	On Target	Jul-2024: Soil Moisture Project has been completed.
		3.2.3-Implement the third year of the Climate Action Plan to reduce GHG emissions and use Metropolitan's land to maximize green energy production and other climate goals	23 80 82	On Target	

		3.2.4-Expedite Pure Water Southern California project through pre- development activities	72	On Target	Technical studies are complete toward a mid-2025 release of the draft EIR for Pure Water Southern California. Metropolitan is convening a regional Water Reuse Collaborative to share information and foster coordination in the planning of agency projects and programs (convened this FY in Nov. and Feb.) Dec/Jan-2024: Agreement finalized for USBR grant of up to \$125.5 million in grant funding through the WaterSMART Large-Scale Water Recycling Program for Pure Water Southern California.
		3.2.5-Advance planning efforts to enable consideration of statewide infrastructure projects Delta Conveyance Project and Sites Reservoir	71	On Target	Dec-2024:Metropolitan's 38-member board approved \$142 million to fund its share of environmental planning and pre-construction costs for the Delta Conveyance Project in 2026 and 2027.
		3.2.6-Implement and advance watershed wide science program and multi-benefit solutions, to promote a sustainable Bay-Delta within a holistic One Water approach	68	On Target	Sep-2024: Board approved funding to participate in three forest resilience programs in the northern Sierra Nevada.
		3.2.7-Increase outdoor water use efficiency	65	On Target	
4. PROTECT public health, the regional economy, and Metropolitan's assets	4.1-Proactively identify, assess, and reduce potential vulnerabilities to Metropolitan's system, operations, and infrastructure	4.1.1-Enhance emergency preparedness and response plans	75	On Target	Aug-2024: Dam monitoring system at Garvey Reservoir is installed; Potential Failure Modes Analysis and risk assessment is completed for Lake Mathews

	4.1.2-Implement cybersecurity strategies	20 40 600 600 600	On Target	Jul-2024: Convened the first ever Member Agency Cybersecurity Summit Aug-2024: Completed evaluation of the Cyber Security Operations Center Managed Services RFP Sep-2024: Quarterly reporting provided to the Board Oct-2024: Annual "Cybersecurity Awareness Training Campaign" was launched Jan-2025: Cybersecurity Executive Steering Committee established
	4.1.3-Utilize risk-informed asset management strategies to assess and prioritize capital investments and O&M practices	49 48 48 69	On Target	Aug-2024: System-wide criticality assessment and related prioritization of all operations facilities has been completed Feb-2025:Completed the CAMP4W Working Memo #7.
	4.1.4-Expand enterprise-wide collaboration for Security and Emergency Management initiatives	43 63 63	Completed	Jul-2024:Expanded and trained our on-call Emergency Management Duty Officers and integrated them into emergency response procedures. Added virtual Emergency Operations Center (EOC) activation protocols to the draft Emergency Response Plan
	4.1.5-Conduct applied research and monitoring on emerging contaminants to address regional impacts	6	On Target	FY updated through February 2025

	4.2-Apply innovation, technology, and sustainable practices across project lifecycles	4.2.1-Advance the SCADA Control System replacement project	29 99 69	On Target	
		4.2.2-Develop the infrastructure needed to transition Metropolitan's fleet to Zero-emission vehicles consistent with regulatory requirements and Metropolitan's commitment to sustainability	20 100	Completed	Oct-2024: The board authorized a consultant agreement for preliminary design for Zero Emission Vehicles (ZEV) infrastructure Dec-2024: Board approved a strategy for medium- and heavy-duty vehicle replacements consistent with state regulations promoting the transition to ZEVs.
		4.2.3-Develop procurement policies that prioritize sustainable products and practices	20 20 63	On Target	
		4.2.4-Grow the Innovation Program	60	On Target	Nov-2024:Innovation Program Manager was hired and began working in SRI Office
5. PARTNER with interested parties and the communitie we serve	5.1-Grow and deepen collaboration and relationships among member agencies, interested parties, and leaders on the issues most important to them and toward mutual and/or regional benefits	5.1.1-Implement public engagement and outreach plan for CAMP4W and business model refinement	23 85	On Target	Sep-2024: 140 people participated in a public forum to give input on development of the policies and partnerships element of CAMP4W; including environmental orgs, member agency reps and more

	5.1.2-Expand use of communication best practices, including expert panel presentations, that facilitate input of interested parties into board consideration of policies and projects	23 43 63 63	On Target	
	5.1.3-Regularly assess Internal Communications program to promote improvements in workplace culture and effectiveness that informs Metropolitan employees and supports their ability to serve as ambassadors	23 (1) (2) (2) (2) (2) (2) (2) (2) (2) (2) (2	On Target	Sep-2024: "Water Champions" social media campaign launched to highlight employees and their work, weekly basis through 2024
5.2-Reach disadvantaged communities and non-traditional interested parties to better understand their needs and ensure their inclusion in decision making	5.2.1-Update analysis of disadvantaged communities within	75	On Target	Oct-2024:Analysis of disadvantaged communities within Metropolitan's service area is complete. Oct-2024:Consolidate existing internal data resources is complete.
	5.2.2-Increase tribal engagement	23 70	On Target	
	5.2.3-Locally implement the national Equity in Infrastructure Program	37 50 00 00 00 00 00 00 00 00 00 00 00 00	Borderline	